



miriam's
kitchen

2009

ANNUAL REPORT



2009 started off as a year of uncertainty for Miriam's Kitchen

A financial collapse that was second only to the Great Depression caused great anxiety about how we would find the resources to meet the current and growing needs of our homeless guests. This anxiety was tempered however by a historic presidential election and faith that the generous community we live in would respond to these challenges. Whether luck or providence, the new federal administration, unprecedented generosity, and unforeseen opportunities turned what could have been a very dark year into one of growth, vibrance, and optimism at Miriam's Kitchen.



MK 2010: Miriam's Strategic Plan

MK 2010, our five-year strategic plan, recognizes the increasing numbers and complex needs of the individuals we serve. The ambitious plan outlines the strategic objectives necessary to meet these growing demands, and identifies future innovative opportunities to serve DC's chronically homeless population. Implementation of several of these strategic objectives began in 2006, including planning for a weeknight dinner program and enhancing our mental health services. Currently, there is no consistent indoor dinner and case management program in downtown DC for both homeless men and women. Miriam's is filling this void by adding weeknight dinner and case management services consistent with the quality of our current programs. The new programming commenced on January 18, 2010 at Western Presbyterian Church.

There were two great challenges faced in implementing these new services: funding and location. While the former is an ongoing challenge, we were fortunate to exceed our 2009 fundraising goals despite the poor economy. This gives us hope that we will be able to meet the ongoing budget increases associated with our new programming. In 2009, our organizational budget was \$1.3 million. In 2010, the budget jumps by 33 percent to \$1.76 million.

The other challenge was location of the programs. We are still considering whether a more centrally located, downtown space would be a more appropriate location for the homeless men and women we serve. After a two-year search, Miriam's located only one potential location downtown, New York Avenue Presbyterian Church. While we are still considering whether this is the best location for evening programming, we were able to implement the program more quickly and much more cost-effectively than had we waited on the funding for New York Avenue Presbyterian.

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MEALS

Breakfast Program

Open every weekday since October 1983 (in blizzards, heat waves, protests, and during holidays), Miriam's Kitchen is a reliable source for a hot meal and a warm, supportive environment for men and women who are homeless. The program is staffed by the Director of Kitchen Operations and more than 1,000 volunteers annually.

Miriam's Kitchen uses its nutritious, homemade menu to attract guests to critical services that focus upon longer-term solutions. This is especially true for many of our guests who suffer from mental illness and would be reluctant or unable to reach out for help regarding drug or alcohol addictions, housing, legal counseling, medical care, and much more. Once a guest enters our dining room and sits down for a delicious meal, it is easier for a Case Manager or volunteer to make contact and begin a conversation about what he or she needs.

In 2009, the Breakfast Program served 52,356 meals to our homeless guests. This is a 49 percent increase since 2002, but a five percent decline from 2008. Possible reasons for the decrease is the number of guests who have become housed and do not come to Miriam's as regularly for the morning meal, the closure of Franklin Shelter at 13th and K Streets., NW, making it more difficult for people to be here by 6:30 am, and the decrease in case management guests who might also access a meal and vice-versa.

In 2009, the Breakfast Program served 52,356 meals to our homeless guests.



MAN! They must love us in there! They made us eggs benedict!



CASE MANAGEMENT Program

In its ninth year, our Case Management Program served 2,301 guests! This is a six percent decline over 2008, which we attribute to more of our guests being housed and identification assistance being offered by the District of Columbia for the first time ever. The program was staffed by our Deputy Director, Director of Social Services, four Case Managers, and an Art Therapy Intern. These staff members are present at every meal as a resource for our guests. The Case Managers engage clients in meeting various needs such as transportation to appointments, toiletries, clean clothing, access to mail and voicemail services, information about services provided by local social service agencies, and counseling. Through these services, and by being a constant presence in the dining room, Case Managers work to build trusting relationships with our guests. We estimate that nearly three-quarters of our clients sleep on the street each night and nearly all struggle with mental illness, addiction, or both; therefore creating a trusting relationship is crucial to providing our guests with the services they need to survive.

Our Case Management Program continued to focus on other shorter-term needs experienced by our guests. We helped 1,072 guests obtain identification. At the beginning of the District's fiscal year in October, the city started offering vouchers for free identification for those who are homeless resulting in a 26 percent decline in this category of assistance from 2008. 1,670 times we provided guests with bus tokens and other transportation to get them to documented job, legal, or medical appointments. This was a 46 percent increase over 2008. This increase was due to a change in the Washington Metropolitan Transit Authorities' policy, which mandated the use of SmartTrip cards to receive free ride transfers. Miriam's Kitchen began offering the SmartTrip cards to its guests in January.

Beyond these shorter-term needs, we aided 205 of our guests in obtaining food stamps and other public benefits. Case Managers moved 13 people into intensive drug and alcohol rehab programs. We also referred or placed 29 of our guests in mental health treatment programs. We helped our guests find employment 99 times and also moved 121 people into transitional or permanent housing. This was a nine percent decrease in the number of guests we moved into permanent housing in 2008. This decrease is mostly due to the slowing of the District of Columbia' Permanent Supportive Housing initiative, which provides free housing and supportive social services to chronically homeless men and women.

In 2009, 2,301 guests received case management services at Miriam's Kitchen.

We maintained our partnerships with community providers in 2009, allowing us to further provide on-site services to our guests. Unity Health Care provided guests with on-site medical treatment 653 times. We also continued the podiatry clinic run by faculty and students at George Washington University's Physician Assistant program, providing 65 guests with services. 274 guests received legal services provided weekly by Washington Legal Clinic for the Homeless.

Mental health treatment is one of the most pressing needs for our guests. We have a psychiatrist each Monday morning to provide on-site mental health treatment and to dispense medications to our guests. In total, 160 treatment sessions were provided to our guests.

INTERVIEW

Tyler

“I’ve seen things you couldn’t even imagine.”

Tyler has been homeless and living on the streets of DC for more than half his life. And at just 28 years old, he’s experienced enough trauma to last a lifetime.

He left his native South Carolina at 16 in an effort to get away from it all. He had dropped out of school in the ninth grade, and there wasn’t much left for him at home—not even family. So he and a friend made a beeline for Washington, DC.

But when they arrived in the Nation’s Capital, his friend abandoned him. Tyler was left without money in his wallet, homeless and wandering.

And that’s when he fell into a life of drugs. Tyler spent the next six years high on heroin and powder cocaine.

It wasn’t until his two-year-old son was murdered in 2005 that he got clean.

Nestled in the crook of Tyler’s right arm is a tattoo of his son. Tyler, Jr. is seen kneeling next to his final resting place—a cross that bears his name and date of death, and marking the spot where he is now buried.

Tyler’s been sober for six years now, and trying to put his life back together. He comes to Miriam’s Kitchen a couple of times a week to work on getting his identification cards and his dream of getting his GED.

Tyler states emphatically that he won’t be homeless on his 30th birthday and if he can help it, no one else will be either.

‘I’m starting to see new people come in to Miriam’s Kitchen that are younger than me. If I can help someone, even in my position, I’m going to do it—even if it’s my last dollar.’

He knows a tough road is ahead of him. But, he also knows that there is hope.

‘If I had housing, it would turn my life around. Anytime I come to Miriam’s Kitchen, it’s like my home. But I’ve got to get back on track. Nothing’s going to hold me back now.’

With just two years until his self-imposed deadline to get off the streets, Tyler is looking ahead and moving forward—for the first time in a long time.



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MIRIAM'S

Studio (After-Breakfast Program)

Since 1994, Miriam's Kitchen has offered therapeutic group activities. Our daily activities now include art therapy and creative writing workshops, yoga sessions, knitting and geography classes, and a homeless advocacy group. An average of 568 Miriam's guests per month currently attend. This is a 70 percent increase over 2008. Frequently the guests who attend are the most vulnerable and frail of our guests. This allows our Case Management staff and volunteers to develop trusting relationships with our guests to be able to serve them better. Miriam's also was lauded for its program as a nominee for the 2009 Mayor's Art Awards in February 2009.

An average of 568 Miriam's guests attend art therapy, creative writing workshops, yoga sessions, knitting and geography classes, and a homeless advocacy group each month.



MIRIAM'S Café

We also continued Miriam's Café on Wednesdays. It is a time when many of our most vulnerable guests can engage in therapeutic activities and meet with Case Managers. Through 2009 we have had an average attendance of 100 guests at Café every Wednesday.

In 2009, we began offering Life Skills classes during Café. These classes were started in response to the increasing number of our guests who have moved into permanent housing. Despite receiving case management services from the District, there remain gaps in basic life skills instruction such as personal finance, grocery shopping, and self-care. We presented classes to an average of 25 guests per month over the last third of 2009.



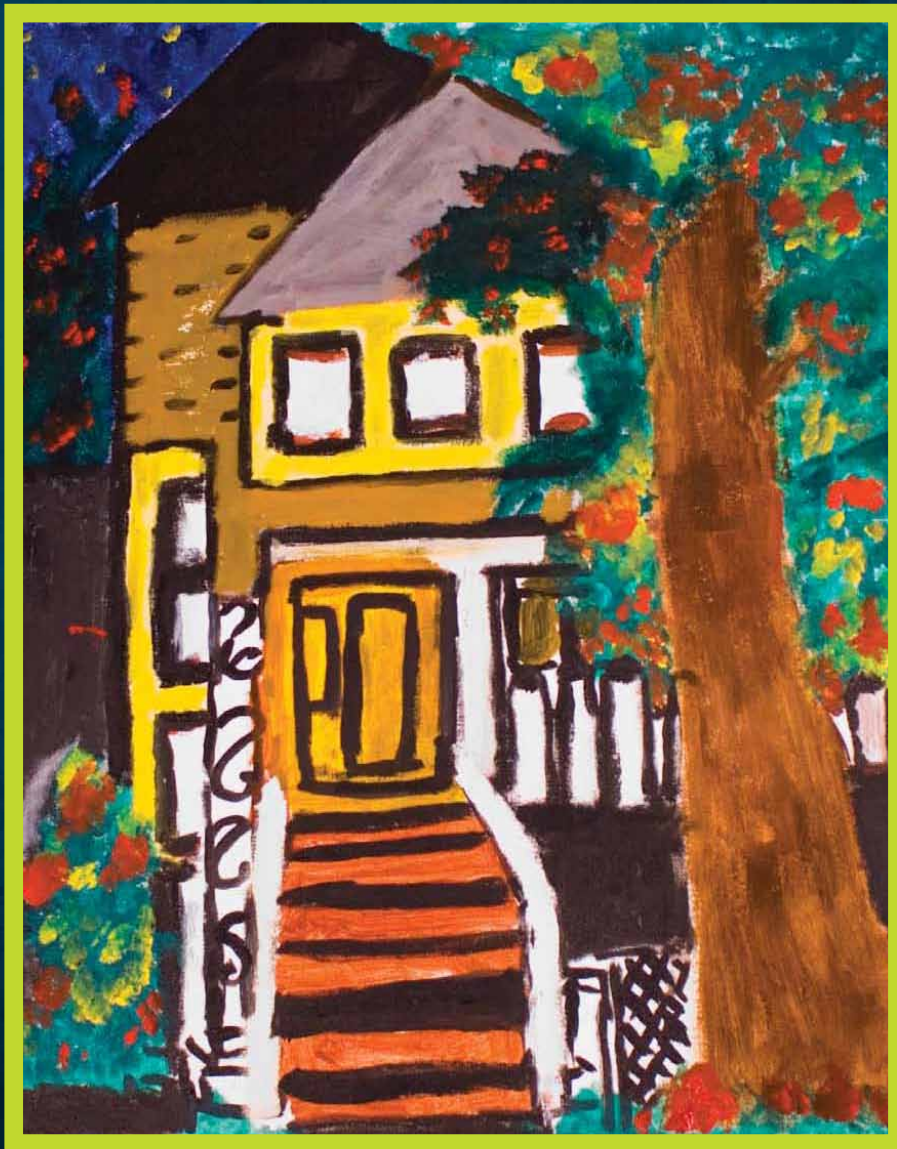
ARNOLD'S PLACE

Transitional Housing Program

In 2003, Miriam's Kitchen opened a transitional housing program for four men who were ready to begin the transition from homelessness to permanent housing. As part of the MK2010 strategic plan, Miriam's made several changes to the structure of the program to help increase positive outcomes. After much thought and consultation with donors to Arnold's Place, it was determined that Arnold's Place was not adequately addressing the needs of chronically homeless individuals transitioning out of homelessness. This became even more

apparent when the District of Columbia government launched its own housing program in fall 2008.

Early in 2009 Miriam's Kitchen's staff and board decided to close the program and sell Arnold's Place. The program was officially closed in June. Residents were transitioned to other housing and given first- and last-months rent and security deposit. The house was sold to a private party in November, and the proceeds from the sale were put back into our programs.



VOLUNTEER

Support and Community Involvement

Volunteers continue to be the driving force behind our Meals Program. Breakfast was prepared using 1,000 volunteers who donated a total of 12,350 hours of volunteer time, nearly the equivalent of having six full-time staff members. This included 45 volunteer groups who came from faith groups, corporations, and other community organizations.

In addition to preparing and serving breakfast, volunteers also helped with cleaning, painting, organizing, maintaining our database, sending newsletters, making new bulletin boards, and running After-Breakfast groups. In June 2009, we held our eighth annual Volunteer Appreciation barbecue. In attendance were 100 Miriam's Kitchen volunteers. We were happy to have a chance to thank our volunteers for all of the ways that they

have helped us over the years. Miriam's Kitchen simply would not be possible without them. At the barbecue we recognized the following individuals as our Volunteers of the Year: Marc Adams, Case Management; Charles Hagwood and Mike Hirsch, Meals; Bob Blair, Miriam's Studio; and Dale Kasab, Miriam's Café.

Volunteers also provided substantial support for all of our fundraising events—happy hours, 100 Bowls of Compassion, and the Help the Homeless Walkathon. Volunteer contributions to these events helped maintain low over-head costs. This is particularly true of 100 Bowls where, among many other tasks, volunteers prepared and served a fabulous menu under the direction of Chef Steve Badt.



COMMUNITY

Recognition and First Lady Michelle Obama

Miriam's Kitchen had its best year in terms of community recognition of our work since 2001 when we received the The Washington Post's Award for Excellence in Nonprofit Management. We were recognized as a "Best Place to Work in Greater Washington" by the Washington Business Journal and also the "Best Place to Volunteer in DC" by the Washington City Paper. Additionally, we were a runner up for the Mayor's Annual Art Awards for "Innovation in the Arts".

In addition to these accolades, we were also graced with a visit from First Lady Michelle Obama on March 5. The honor of her visit and the publicity surrounding it were astounding. What is equally astounding is her continued support for Miriam's. The White House garden provided donated produce to Miriam's throughout the fall. The garden received press throughout the year, often with a mention of Miriam's Kitchen.

We also received recognition for our innovative usage of social media technologies such as YouTube, Facebook, and Twitter.

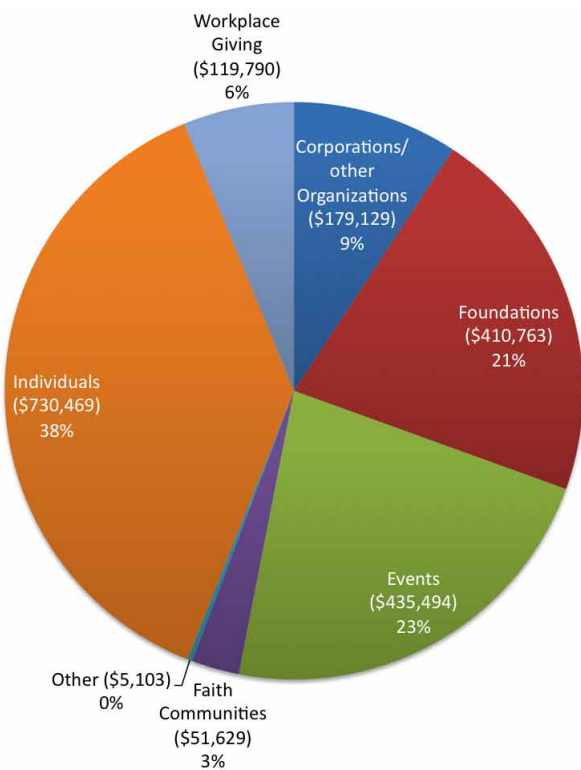




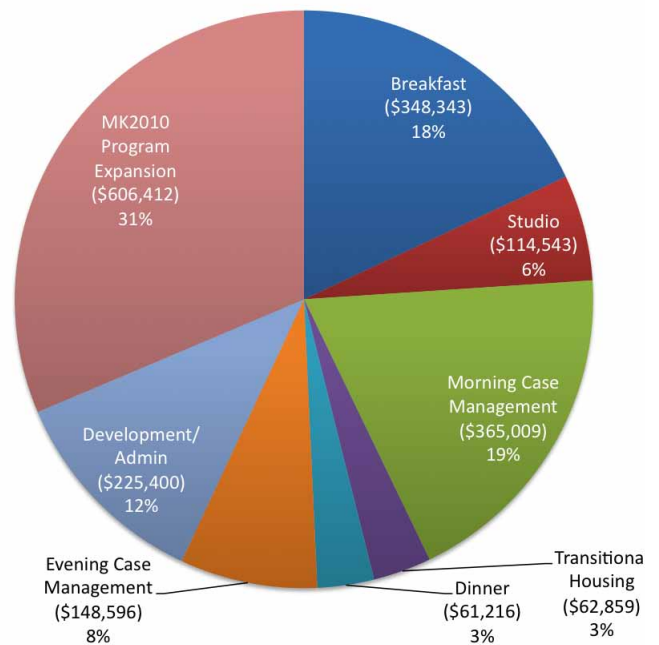
FUNDRAISING

Miriam's Kitchen has been able to provide for unmet needs among our homeless guests despite the recession, and raised needed funds to expand our programs in 2009. Miriam's Kitchen is nearly 100 percent privately funded, and we are very grateful to all of our supporters for their extraordinary support in 2009. Below is a snapshot of our 2009 revenue and expenses.

Revenue: \$1,932,377



Expenses: \$1,932,377



Miriam's maintained two major fundraising events to support our programs. The eighth annual 100 Bowls of Compassion was extraordinarily successful. Run entirely by Miriam's staff, Board, and volunteers, the event took place on May 14 at the National Building Museum. We auctioned dozens of exquisite

donated pottery pieces and other items, raising \$300,000. The event also allowed us to maintain and expand our corporate donor base. We also participated in the Fannie Mae Help the Homeless Walkathon with more than 500 Miriam's supporters walking and \$180,000 raised.



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We have made every effort to ensure the accuracy of this list. We apologize for any errors or omissions, and ask that you contact us at (202) 452-8926 x 223 if you would like to report an error. Thank you for your support.

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